



**UNDER SECRETARY OF WAR**  
3030 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3030

**CLEARED**  
**For Open Publication**

Feb 02, 2026

Department of Defense  
OFFICE OF PREPUBLICATION AND SECURITY REVIEW  
JAN 30 2026

MEMORANDUM FOR CHAIR, SCIENCE, TECHNOLOGY, AND INNOVATION BOARD

SUBJECT: Terms of Reference – Designation of Certain Facilities on Kwajalein Atoll as a Major Range and Test Facility Base

Section 245 of the National Defense Authorization Act (NDAA) for fiscal year 2025 requires the Science, Technology and Innovation Board (“the Board”) to assess the feasibility and advisability of designating the Ronald Reagan Ballistic Missile Defense Test Site and United States Army Garrison Kwajalein Atoll as facilities and resources comprising the Major Range and Test Facility Base<sup>1</sup>, including with respect to the availability and mission capability of such test site and garrison.

I am directing the Board to conduct a study on the Designation of Certain Facilities on Kwajalein Atoll as a Major Range and Test Facility Base (“the Study”). The study conducted by the Board will focus on the following areas, as designated in the NDAA:

- The history and rationale for the split funding of the United States facilities and capabilities on Kwajalein Atoll between an Army Garrison and a Major Range and Test Facility Base and whether those objectives have been achieved, and if not, an explanation of the reasons those objectives have not been achieved;
- The status of the garrison infrastructure and operations;
- The status of the test asset operability, usage, and maintainability;
- The interrelationship between garrison infrastructure and test asset operability;
- The status of the supported or supporting relationship between United States Army Garrison Kwajalein Atoll, Ronald Reagan Ballistic Missile Defense Test Site, and the Lincoln Laboratory of the Massachusetts Institute of Technology and the long-term outlook for this partnership;
- The role of the Kwajalein Atoll in supporting current and future missions of the Department of War (DoW);
- Such other matters as the Under Secretary or the Board consider appropriate.

The Board’s findings, observations, and recommendations will be presented to the full Board for its thorough, open discussion and deliberation at a properly noticed and public meeting(s), unless the meeting(s) must be closed in accordance with one or more of the exemptions found in subsection 552b(c) of title 5, U.S. Code. The Board will provide its findings and recommendations to the Under Secretary of War for Research and Engineering as the Sponsor of the Board. The nominal start date of the study will be within 30 days of the initial appointment of Board members.

I will be the sponsor of the study. In support of this terms of reference (ToR) and the work conducted in response to it, the Board has my full support to meet with Department leaders. The

---

<sup>1</sup> See 10 U.S. Code § 4173 - Department of Defense Test Resource Management Center

Board staff, on behalf of the Board, may request the Office of the Secretary of War and DoW Component Heads to timely furnish any requested information, assistance, or access to personnel to the Board. All requests shall be consistent with applicable laws; applicable security classifications; DoD Instruction 5105.04, "Department of Defense Federal Advisory Committee Management Program"; and this ToR.

Material provided to the Board becomes a permanent part of the Board's records. All data/information provided is subject to public inspection unless the originating Component office properly marks the data/information with the appropriate classification and the exemption categories found in subsection 552(b) of title 5, U.S. Code before the data/information is released to the Board. The Science, Technology and Innovation Board has physical storage capability and electronic storage and communications capability on both unclassified and classified networks to support receipt of material up to the TS//SCI level.

The Board will operate in conformity with and pursuant to the Science, Technology and Innovation Board charter; chapter 10 of title 5, U.S. Code (commonly known as "the Federal Advisory Committee Act"); subsection 552b(c) of title 5, U.S. Code; and other applicable federal statutes, regulations, and policy. Individual Board members do not have the authority to make decisions or provide recommendations on behalf of the Board nor report directly to any Federal representative. The members of the Board are subject to certain Federal ethics laws, including section 208 of title 18, U.S. Code, governing conflicts of interest, and the Standards of Ethical Conduct regulations in 5 Code of Federal Regulations, Part 2635.

A handwritten signature in black ink, appearing to read "Emil Michael", with a long horizontal stroke extending to the right.

Emil Michael